



# Housing Committee

14 January 2019

<b>Title</b>	<b>Housing Delivery Plan 2019/20</b>
<b>Report of</b>	Cllr Rozenberg - Chairman of Committee
<b>Wards</b>	All
<b>Status</b>	Public
<b>Urgent</b>	No
<b>Key</b>	No
<b>Enclosures</b>	Appendix A: Additional priorities and approach to delivery Appendix B: Delivery Plan 2019/20
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## Summary

The development of the council's Corporate Plan and Medium Term Financial Strategy (MTFS) have been aligned to cover the next five years (2019-2024). A business planning paper was taken to Housing Committee on 10 October 2018 which set out these documents in draft, alongside the priorities for this Committee over the next five years (Appendix A). This includes corporate priorities that the Committee is responsible for, as well as Committee specific priorities.

This paper sets out an annual Delivery Plan for 2019/20 which shows specific actions for how the priorities for this Committee will be delivered over the next year, and how progress and performance will be measured. It also identifies any risks to delivery. The plan will be refreshed on an annual basis. The committee will receive a performance report each quarter updating on progress, performance and risk against the priorities.

A final Corporate Plan and MTFS for 2019-2024 will go to Full Council on 5<sup>th</sup> March 2019 for approval.

## Officers Recommendations

**1. That the Committee approve the Delivery Plan 2019/20 as set out in Appendix B.**

**1. WHY THIS REPORT IS NEEDED**

1.1 This report is required as part of the business planning process in order for the Committee to discuss and approve the annual Delivery Plan for 2019/20.

**2. STRATEGIC CONTEXT**

2.1 Like all councils, Barnet is facing an increasingly difficult financial challenge with demand for services increasing and funding from central government decreasing, with an uncertainty around what future funding will look like. Therefore, the council must now make decisions to prioritise its limited resources effectively and develop plans for the next five years to deliver both statutory duties and ambitions for Barnet within these financial constraints.

2.2 To ensure the council has a plan that reflects local priorities, as well as a financial strategy that will support a financially sustainable position, the development of the Corporate Plan and MTFs have been aligned to cover the next five years (2019-2024). This will help to ensure there is a medium-term plan in place of how limited resources will be allocated in line with what we want to achieve for the borough.

2.3 The Corporate Plan, known as Barnet 2024, has been refreshed to reflect the priorities of the new administration who were elected in May 2018, and resident feedback on what matters. Feedback has been captured through public consultation and engagement that took place over the summer of 2018. The Corporate Plan sets the strategic direction of the council, including outcomes for the borough, the priorities we will focus limited resources on, and how we will approach delivery.

2.4 The three outcomes for the borough, as set out in the Corporate Plan, focus on place, people and communities:

- A pleasant, well maintained borough that we protect and invest in
- Our residents live happy, healthy, independent lives with the most vulnerable protected
- Safe and strong communities where people get along well

2.5 To support delivery of these outcomes, Housing Committee will be responsible for delivering any corporate priorities that fall within its remit, as well as any additional priorities that relate to matters the Committee is responsible for under its Terms of Reference. These were approved by Housing Committee on 10 October 2018 and can be seen in Appendix A.

2.6 These priorities will inform the annual Delivery Plan which sets out the key activities, performance indicators/targets and risks in relation to delivery of the corporate and committee priorities. Delivery Plans will be refreshed on an annual basis. The committee will receive a performance report each quarter updating on progress, performance and risk against the priorities.

2.7 The draft Delivery Plan for 2019/20 can be seen in Appendix B for approval by the Committee.

### **3. REASONS FOR RECOMMENDATIONS**

3.1 A key element of effective strategic and financial management is for the council to have comprehensive business plans in place that ensure there is a clear strategy for addressing future challenges, particularly in the context of continuing budget and demand pressures, delivering local priorities and allocating resources effectively and therefore advisable to have a delivery plan.

### **4. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED**

4.1 The alternative option is to not have a Delivery Plan in place which could expose the council to significant risks such as high demand for services which would create further cost pressures for the council. In addition, the absence of a Delivery Plan would make it difficult for progress against our outcomes to be measured.

### **5. POST DECISION IMPLEMENTATION**

5.1 If approved, the priorities for this Committee will be delivered in accordance with the Delivery Plan 2019/20 set out in Appendix B.

5.2 The Delivery Plan will be refreshed on an annual basis. The committee will receive a performance report each quarter updating on progress, performance and risk against the priorities.

### **6. IMPLICATIONS OF DECISION**

#### **6.1 Corporate Priorities and Performance**

6.1.1 The council's Corporate Plan, which sets out the outcomes, priorities and strategic approach, has been refreshed for 2019 to 2024. The Delivery Plan set out in this report supports delivery of the Corporate Plan and includes performance indicators/targets to monitor progress.

#### **6.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

6.2.1 The Delivery Plan 2019/20 for Housing Committee supports the savings programme that was approved by Housing Committee on 10 October 2018. This will enable the council to meet its savings target as set out in the MTFS.

#### **6.3 Social Value**

6.3.1 The Public Services (Social Value) Act 2013 requires people who commission public services to think about how they can also secure wider social, economic and environmental benefits. Before commencing a procurement process, commissioners should think about whether the services they are going to buy, or the way they are going to buy them, could secure these benefits for their area or stakeholders.

## 6.4 Legal and Constitutional References

6.4.1 The council's Constitution (Article 7 – Committees, Forums, Working Groups and Partnerships) sets out the responsibilities of all Committees. The responsibilities of the Housing Committee are:

- (1) Responsibility for housing matters including housing strategy, homelessness, social housing and housing grants, commissioning of environmental health functions for private sector housing.
- (2) To submit to the Policy and Resources Committee proposals relating to the Committee's budget for the following year in accordance with the budget timetable.
- (3) To make recommendations to Policy and Resources Committee on issues relating to the budget for the Committee, including virements or underspends and overspends on the budget. No decisions which result in amendments to the agreed budget may be made by the Committee unless and until the amendment has been agreed by Policy and Resources Committee.
- (4) To receive reports on relevant performance information and risk on the services under the remit of the Committee.
- (5) To consider for approval fees and charges for those areas under the remit of the Committee.

## 6.5 Risk Management

6.5.1 The council has an established approach to risk management, which is set out in the Risk Management Framework. Risks will be reviewed quarterly (as a minimum) and any high-level risks will be reported to the relevant Theme Committee and Policy and Resources Committee.

6.5.2 An integral part of the Delivery Plan (Appendix B) is the identification of any risks to delivering the corporate or committee priorities and key activities.

## 6.6 Equalities and Diversity

6.6.1 Equality and diversity issues are a mandatory consideration in the decision-making of the council. The Equality Act 2010 and the Public-Sector Equality Duty, requires elected Members to satisfy themselves that equality considerations are integrated into day-to-day business and that all proposals emerging from the business planning process have taken into consideration the impact, if any, on any protected group and what mitigating factors can be put in place.

6.6.2 The Equality Act 2010 outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies **to have due regard** to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010
- advance equality of opportunity between people who share a relevant protected characteristic and persons who do not
- foster good relations between persons who share a relevant characteristic and persons who do not.

- 6.6.3 The relevant protected characteristics are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.
- 6.6.4 This is set out in the council's Equalities Policy together with our strategic Equalities Objective - as set out in the Corporate Plan - that citizens will be treated equally with understanding and respect; have equal opportunities and receive quality services provided to best value principles and have been considered as part of this report.
- 6.6.5 As part of the 2019/20 Delivery Plan listed in Appendix B each project will have an equality impact assessment carried out to ensure there is no adverse impacts arising. An initial cumulative equality screening has found there to be an overall positive impact across the different equality groups.

## **6.7 Corporate Parenting**

- 6.7.1 In line with the Children and Social Work Act 2017, the council has a duty to consider Corporate Parenting Principles in decision-making across the council. There are seven Principles that local authorities must have regard to when exercising their functions in relation to looked after children and young people, this includes:
- to act in the best interests and promote the physical and mental health and well-being, of those children and young people;
  - to help those children and young people gain access to, and make best use of, services provided by the local authority and its relevant partners;
  - for those children and young people to be safe, and for stability in their home lives, relationships and education or work; and;
  - to prepare those children and young people for adulthood and independent living.
- 6.7.2 The outcomes and priorities in the refreshed Corporate Plan and the Delivery Plan in Appendix B reflect the council's commitment to the Corporate Parenting duty to ensure the most vulnerable are protected and the needs of children are considered in everything that the council does, specifically:
- Working with Family Services to understand the needs of care leavers and the barriers preventing safe and stable home lives and successful preparation for adulthood and independent living of care leavers;
  - Within the Housing Committee priorities of 'Developing housing fit for our future population' and 'Tackling and preventing homelessness and rough sleeping', outlining and committing to take actions that will deliver more housing and appropriate support for care leavers (Appendix A);
  - Ensuring that a plan to delivery more housing for care leavers is explicitly included as an action within the Housing Delivery Plan 2019/20 (Appendix B);
  - Collaborative multi-agency working to develop and deliver a Youth Homelessness Action Plan 2018/19 and Corporate Parenting Plan 2017-2020 to address housing issues affecting care leavers.

## **6.8 Consultation and Engagement**

- 6.8.1 Public consultation and engagement on the Corporate Plan took place between 16 July 2018 and 23 September 2018. The findings from this have been considered and incorporated into the document.
- 6.8.2 Public consultation with residents and businesses on the 2019/20 budget is taking place

between 12 December 2018 and 16 January 2019 and will be considered and any changes incorporated into this Delivery Plan before being finalised at the Policy and Resources Committee in March 2019.

## **6.9 Insight**

6.9.1 Not applicable.

## **7. BACKGROUND PAPERS**

**6.9** Housing Committee 10 October 2018 – Item 7 Business Planning 2019-2014  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=699&MId=9741&Ver=4>

**6.10** Policy and Resources Committee 11 December 2018 – Item 8 Corporate Plan 2019-2014  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=9460&Ver=4>

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